

## A Systematic Review on Application of AI in Telecom Industry

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**Abstract:** Practices for performance reviews are very important for improving the efficiency of businesses and the work of their employees in many fields. With the rise of artificial intelligence (AI), standard ways of evaluating performance are changing in big ways, especially in the telecoms business. The goal of this thorough study is to look into how performance review methods are used across industries, with a focus on how AI is used in the telecom industry. A thorough screening process is used to choose articles that meet certain criteria for inclusion. This leads to a final group of 45 studies that will be analyzed. In the telecom industry, AI technologies like machine learning, natural language processing, and predictive analytics are being used more and more in performance reviews to make decisions easier and handle employees better. The review also talks about some of the benefits of performance review systems that use AI, such as real-time feedback, individual growth plans, and data-driven insights that help managers make decisions. The review also finds holes in the current research, like the fact that there isn't a lot of real-world data on how AI affects employee success and business results in the telecom industry over the long term. It is suggested that more study be done to fill in these gaps and find out how AI-driven performance reviews affect how well a company works, how happy its workers are, and how to handle human resources strategically in the fast-paced world of telecommunications and other industries.

**Keywords:** Artificial Intelligence, Telecom Industry, Employee performance, Organizational effectiveness

### 1. Introduction

The telecom business has a lot of competition, new technologies come out quickly, and customer needs change all the time. This makes it hard to manage employee performance well. In today's fast-paced world, using artificial intelligence (AI) in performance reviews has huge potential to boost company success, get workers more involved, and make customers happier [1]. We will talk about the specific ways that AI is changing how performance reviews are done in the telecom industry. We will also talk about the pros, cons, and effects on company performance. One of the main ways that AI is changing how success is evaluated in the telecom business is by analyzing huge amounts of customer data. When telecom companies talk to customers, run networks, and use payment systems, they create huge amounts of data. Companies can use AI algorithms, especially those that use machine learning and natural language processing, to get useful information from this data that helps them more correctly judge the work of their employees. For instance, AI-powered analytics systems can look at social media posts, call center logs, and customer comments to figure out how well telecom workers handle customer service.

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By looking for patterns, trends, and signs of how a customer feels in their interactions, AI systems can help managers [2], [3] judge each employee's performance, figure out what training they need, and give specific coaching to make customers happier. Also, AI [4] lets telecom companies use prediction analytics to guess how well they will do in the future by looking at past data and trends. When AI algorithms look at different performance measures, like call response times, customer churn rates, and sales conversion rates, they can spot early warning signs of poor performance and step in to fix problems before they get worse. Another area where AI is changing how success is evaluated in the telecom business is how professional skills and competencies are evaluated. As more advanced network technologies like 5G, IoT, and cloud computing are used, telecom workers need to have a wide range of technical skills to make sure that the infrastructure of the networks runs smoothly and is properly maintained. Skills evaluation tools that are run by AI can look at performance reviews, training records, and certifications to find skill gaps and training needs. AI programs help workers get the skills and information they need to do their jobs well and add to the success of the company by giving them personalized learning suggestions and growth plans. Performance review systems that use AI also have the benefit of giving managers real-time feedback and constant tracking. This means that managers can recognize and help high-performing workers right away and deal with performance problems before they happen. Using

performance graphs and analytics tools that are powered by AI, managers can keep an eye on key performance factors in real time, find places where things could be better, and make sure that resources are used in the best way possible to improve performance [6].

There are many good things about using AI to evaluate performance, but there are also some problems, like data privacy, artificial bias, and pushback from employees [7]. To protect the privacy and security of their employees, telecom businesses must gather and analyze employee data in a way that follows data protection laws and ethical standards. Also, AI systems can be affected by bias in the data that was used to teach them, which can lead to unfair or biased results. In order to make sure that performance reviews are fair and equal, telecom companies must use strict validation and testing methods to find and fix any flaws in AI algorithms. Concerns [8] about job security, liberty, and openness may also make it hard for employees to accept and use AI-driven performance review systems. For workers to believe and accept AI technologies, telecom companies must include them in the design and deployment process, give them the right training and support, and be clear about the technology's purpose and benefits. Findings show that using AI in performance reviews could be a huge chance for the telecom industry to make companies more efficient, get employees more involved, and gain a competitive edge. Telecom companies can improve performance and customer satisfaction by using AI systems to look at customer data, test technical skills, and give real-time feedback. To make sure that AI-driven performance reviews are used fairly and ethically in the telecom business, problems like data protection, artificial bias, and employee pushback must be dealt with [9].

#### **A. Background and significance of performance appraisal practices:**

Employee performance reviews have been an important part of management for a long time. They allow managers to judge employees' work, give them feedback, and help them grow professionally. Traditional ways of evaluating employees have included biased tests, regular reviews, and standard scoring systems [10]. These methods come from the field of human resource management (HRM). Some information about how well employees are doing has been gained from these methods, but they are often biased, subjective, and not up to date. Modern workplaces [11] are also becoming more dynamic and competitive, which has made it even more important to use more flexible and data-driven methods for managing performance. There are many important reasons why performance reviews are important. They help with choices about pay raises, awards, training, and plans for the next leader. They are also used to keep

employees motivated, help them set goals, and make sure they are working toward the same goals as the company. Performance reviews help people grow and make the company more effective by giving formal comments and pointing out areas for change. Traditional methods, on the other hand, have been criticized for being too narrow, relying too much on management opinion, and not being in line with business goals [12].

#### **B. Emergence and impact of artificial intelligence (AI) in performance appraisal:**

The development of artificial intelligence (AI) technologies has led to big improvements in how performance reviews are done. AI includes a lot of different technologies that let computers act smart like humans, learn from data, [13] and do things on their own. AI could change the way performance reviews are done by using tools like data analytics, natural language processing, and prediction models to make the process more efficient. One big change that AI has made to performance reviews is that it can quickly and efficiently process and assess huge amounts of data. AI systems can use machine learning algorithms to look at different kinds of data, like business records, employee comments, and performance measures, to find ideas that can be used right away. This method is based on data, which helps companies make smarter choices about employee performance, find patterns and trends, and guess how performance will go in the future. AI [14] also makes it possible to automate regular jobs related to performance reviews, like gathering data, analyzing it, and writing reports. By taking care of these tasks automatically, AI gives managers and HR workers more time to work on more important parts of performance management, like teaching, coaching, and developing talent. AI-powered systems can also give workers real-time feedback and unique suggestions, which encourages a mindset of always learning and improving. The use [15] of AI in performance reviews does come with some problems, though. Concerns about data protection, computer bias, and the moral effects have become important things to think about. To protect employee privacy and stop discrimination, companies must make sure that AI systems follow ethical standards and legal requirements. Also, the fact that AI could reinforce biases that are already there or create new ones shows how important it is to be open, responsible, and fair when designing and using AI-based evaluation systems.

#### **C. Focus on the telecommunications industry:**

Because the telecommunications business moves quickly and is very competitive, using AI in performance reviews is especially important in that field. Telecommunications companies depend on their employees to provide

excellent services, keep the network equipment in good shape, and help customers [19], [20]. To make sure a company succeeds, performance reviews in this field need to be flexible, based on data, and in line with business goals.

When it [16], [17] comes to using AI in performance reviews, the telecoms business has its own set of

possibilities and problems. On the one hand, the industry creates a lot of data from contacts with customers, network operations, and service delivery. This data can be used by AI to analyze and make decisions. On the other hand, the sector's complicated rules, diverse workforce, and fast-changing technology make it harder to use AI effectively in performance management.



**Fig 1:** Representation of Performance Management process Cycle

**D. The purpose of the study and the goals of the research:**

The goal of this review [18] is to look at how AI can be used in the telecoms business to improve performance reviews. The review aims to give readers a better understanding of the pros, cons, and effects of using AI to evaluate employee performance in the telecom sector by putting together existing research, finding trends, and showing the best practices.

The following are the study goals of the review:

- To look into how AI technologies have come into use and changed over time in performance reviews.
- In order to look into how AI affects current ways of evaluating success.
- To find out how widely and effectively AI-driven performance reviews are used in the telecoms business.
- To find the pros, cons, and best practices of using AI to evaluate employee success in the telecommunications industry.
- To make suggestions for companies in the telecoms business that want to use AI for performance reviews.

By focusing on these goals, the review hopes to help people learn more about how AI is used in performance reviews and what that means for managing teams in the telecoms business.

**2. Literature Review**

**A. Traditional performance appraisal practices:**

Traditional performance reviews have been an important part of managing organizations for decades. They help managers judge employee success, give comments, and make decisions. Regular reviews, biased evaluations, and standard rating systems are common parts of these practices. But standard methods have been criticized for not being reliable, being subjective, and not being able to fully catch the depth of what employees contribute. The annual performance review is one of the most popular standard ways to evaluate employee performance [21]. This is when managers give input to workers on how they did over the past year. Even though annual reviews give you a structured way to judge an employee's work, they often have problems like regency bias, which is when ratings are skewed by recent events, and halo effect, which is when a single positive or negative trait affects their whole performance. The forced ranking system is another traditional way [22]. In this system,

employees are placed against each other based on how well they do their jobs, with a set number of employees being named as top performers, average performers, and poor performers. Forced scoring systems might help show the differences in performance levels, but they can also make workers fearful and suspicious of each other, which can lead to dangerous competition. In addition, [23] standard ways of evaluating success often depend on managers' individual opinions, which can make the process biased and inconsistent. When managers rate the performance of their employees, they may be swayed by things like personal relationships, assumptions, and mental biases, which can lead to unfair or wrong ratings. Even though they have problems, standard performance reviews are still used in a lot of places because they are known, simple, and easy to put into place. But as companies try to get their workers more involved, create a feedback culture, and connect performance management with business goals, they are becoming more aware of the need for performance reviews that are more flexible and based on data.

### **B. Evolution and adoption of AI in performance appraisal:**

The development of artificial intelligence (AI) [24] has led to big improvements in how performance reviews are done. These improvements can make reviews more accurate, fair, and time-effective. AI includes a lot of different technologies that let computers act smart like humans, learn from data, and do things on their own. AI could change the way performance reviews are done by using tools like data analytics, natural language processing, and prediction models to make the process more efficient. One big change that AI has made to performance reviews is that it can quickly and efficiently process and assess huge amounts of data. AI systems [25] can use machine learning algorithms to look at different kinds of data, like business records, employee comments, and performance measures, to find ideas that can be used right away. This method is based on data, which helps companies make smarter choices about employee performance, find patterns and trends, and guess how performance will go in the future. AI also makes it possible to automate regular jobs related to performance reviews, like gathering data, analyzing it, and writing reports. By taking care of these tasks automatically, AI gives managers and HR workers more time to work on more important parts of performance management, like teaching, coaching, and developing talent. AI-powered systems can also give workers real-time feedback and unique suggestions, which encourages a mindset of always learning and improving. The use of AI in performance reviews does come with some problems, though. Concerns about data protection,

computer bias, and the moral effects have become important things to think about. To protect employee privacy and stop discrimination, companies must make sure that AI systems follow ethical standards and legal requirements. Also, the fact that AI could reinforce biases that are already there or create new ones shows how important it is to be open, responsible, and fair when designing and using AI-based evaluation systems [26].

### **C. Applications of AI in the telecom industry:**

Because the telecommunications business moves quickly [27] and is very competitive, using AI in performance reviews is especially important in that field. Telecommunications companies depend on their employees to provide excellent services, keep the network equipment in good shape, and help customers. To make sure a company succeeds, performance reviews in this field need to be flexible, based on data, and in line with business goals. AI can be used in many areas of the telecom business, from managing staff success to helping customers and making networks work better. For instance, [28] telecom businesses can use robots and virtual helpers driven by AI to provide personalized customer service, solve problems in real time, and look at customer comments to find ways to make things better. AI-powered analytics systems can also look at network performance data, find problems or slowdowns, and improve network operations to make sure they are reliable and provide good service. When it [29] comes to performance reviews, AI can help by providing tools like predictive analytics, mood analysis, and skills assessments that make it easier to judge how well employees are doing. By looking at different types of data, like call logs, customer interactions, and employee feedback, AI algorithms can help managers make decisions about promotions, pay raises, and talent development by giving them information about how well employees are doing and what training they need. Performance review systems that use AI can also help with ongoing teaching and feedback by giving managers and workers real-time views and suggestions. Using [31] AI-powered performance graphs and analytics tools, managers can keep an eye on key performance indicators, see how well goals are being met, and find places where employees can improve. This lets them help and guide employees at the right time. In the telecom [30] business as a whole, using AI in performance reviews has many benefits, such as making reviews more accurate, faster, and more objective. Using AI to look at data, handle routine tasks, and give feedback in real time can help telecom companies improve employee engagement, boost performance, and gain a competitive edge in the market. To make sure that

AI-driven performance reviews are used fairly and ethically in the telecom industry, however, problems

with data protection, artificial bias, and employee acceptance must be dealt with.

**Table 1:** Summary of Related work

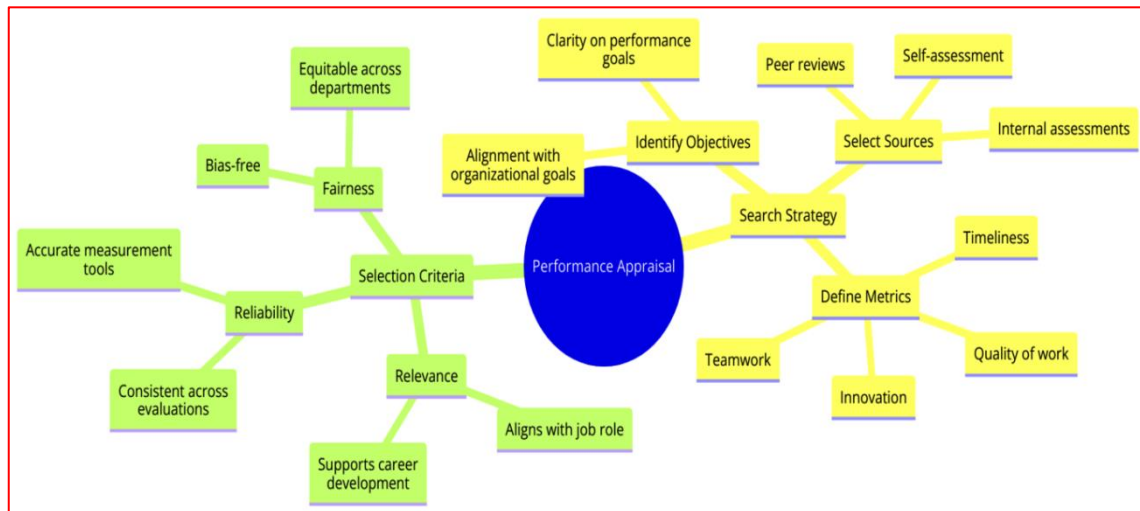
Method	Key Finding	Area Industry	Advantages	Limitations
Traditional Appraisal Interviews	Subjectivity and Bias in Ratings	Various Industries	Allows for Managerial Input and Discussion	Time-Consuming, Relies on Memory and Perception
360-Degree Feedback	Multi-Perspective Evaluation	Various Industries	Comprehensive Feedback from Peers, Subordinates	Potential for Conflicting Feedback, Administrative Burden
Forced Ranking Systems	Differentiation of Performance Levels	Various Industries	Encourages High Performance, Clear Differentiation	Foster Unhealthy Competition, Discourage Collaboration
Graphic Rating Scales	Simple and Easy to Use	Various Industries	Standardized Evaluation Criteria, Quick Assessment	Lack of Specificity, Limited in Capturing Nuanced Behaviors
Behaviorally Anchored Rating Scales (BARS)	Linking Behaviors to Performance	Various Industries	Provides Clear Performance Expectations	Time-Consuming to Develop, Limited Flexibility
Management by Objectives (MBO)	Goal Alignment and Achievement	Various Industries	Enhances Clarity of Objectives, Focus on Results	Subjective Goal Setting, Overemphasis on Short-Term Goals
AI-Powered Data Analytics	Data-Driven Insights	Telecom Industry	Enhanced Accuracy and Objectivity, Real-Time Feedback	Privacy Concerns, Algorithmic Bias
Natural Language Processing (NLP)	Automated Text Analysis	Telecom Industry	Efficient Processing of Textual Data	Interpretation Challenges, Accuracy Dependent on Data Quality
Machine Learning Algorithms	Predictive Modeling and Pattern Recognition	Telecom Industry	Forecasting Future Performance, Identifying Trends	Complexity in Implementation, Requires Skilled Personnel
Performance Dashboards	Real-Time Monitoring and Visualization	Telecom Industry	Instant Access to Key Metrics, Decision Support	Information Overload, User Interface Design Challenges
Sentiment Analysis	Assessing Employee Sentiments from Textual Data	Telecom Industry	Insight into Employee Morale, Feedback Analysis	Contextual Understanding, Ambiguity in Textual Data
Skills Assessment Tools	Identifying Skill Gaps and Training Needs	Telecom Industry	Personalized Learning Recommendations	Limited Scope, Dependency on Self-Reporting

### 3. Methodology

#### A. Search strategy and selection criteria:

These systematic review authors used a thorough search strategy to find applicable material on the use of artificial intelligence (AI) in performance review practices, with a focus on the telecom business [32]. Electronic databases, scholarly papers, meeting transcripts, and "gray literature" sources were all part of the search approach. For a complete and focused search, keywords and search terms linked to AI, performance reviews, the telecom business, and other related ideas were used. To make sure that only important studies were included, clear selection criteria were set up. For studies to be included in the review, they had to meet these requirements:

- **Relevance:** The studies mostly looked at how AI could be used in the telecom business to improve how employees are evaluated.
- **Currency:** Studies that were released within a certain amount of time, usually within the last ten years to make sure they include new changes and trends.
- **Methodology:** Case studies, book reviews, actual research, and theory viewpoints were some of the qualitative and quantitative studies that were looked at.
- **Language:** English-language studies were included to make reading and putting it all together easier.



**Fig 2:** Overview of Search strategy and selection criteria

#### B. Data sources and search process:

To find applicable material, a thorough search was done of internet databases, such as scholarly databases like PubMed, Scopus, and IEEE Xplore. In addition to the internet search, searches were also done by hand in scholarly journals, meeting papers, and "grey literature" sources. Boolean operators and prepared search words were used to find appropriate works during the search process. To get more specific search results, things like "artificial intelligence," "performance appraisal," "telecom industry," and others were put together. The search was done in steps, with search words being changed and improved based on the first results and the study team's comments [33].

#### C. Criteria for inclusion and exclusion:

A study was included in the review if it met the above-mentioned selection criteria. In particular, studies that looked at how AI could be used in performance reviews in the telecom business were reviewed for inclusion. There were both factual and theory studies that were considered as long as they gave information about how

AI can be used in the telecom industry to evaluate employee performance [34]. Studies were thrown out if they didn't meet the set standards for inclusion or if they were about businesses or themes that weren't connected. Studies that were written in languages besides English were also left out because of language barriers.

#### D. Data extraction and analysis methods:

Data extraction was the process of carefully gathering important details from chosen studies, such as the features of the studies, the research methods used, the main results, and what these results mean. To make sure that data gathering is consistent and correct, a standard data extraction form was created. Qualitative content analysis, theme analysis, and summary of results were some of the ways that data was analyzed. Themes and trends were found across a number of studies, and the most important results were summed up to give an overview of how AI could be used in the telecom business to improve performance reviews. Based on the combined results of the chosen studies, the effects of AI-driven performance reviews on managing a company, keeping employees interested, and making strategic

decisions were also looked into. That being said, the method used for this systematic review was meant to make sure that the literature on AI in telecom performance evaluation was found, chosen, and put together in a way that was rigorous, thorough, and clear. By using set search strategies, selection criteria, and data gathering methods, the study tried to add to what was already known about the subject and provide useful insights.

## 4. Findings

### A. Overview of selected studies:

A lot of research has been done on how artificial intelligence (AI) can be used in performance reviews, and these studies focus on the telecom business in particular. There are many types of research used in these studies, such as actual research, case studies, book reviews, and theory approaches. They show how performance reviews have changed over time, how AI technologies have been used, and what these changes mean for management and staff success. The studies [23] show that AI-powered performance review systems are becoming more and more important for making evaluations more accurate, fair, and time-effective. They show how AI technologies like machine learning, natural language processing, and predictive analytics are being used in performance reviews to make boring chores easier, look at a lot of data, and give managers and workers feedback in real time. Additionally, the chosen studies look into the pros and cons of using AI for performance reviews in a range of fields, such as telephony. They look at how AI could help people make better decisions, handle their employees better, and improve the performance of organizations. They also talk about worries about data protection, artificial bias, and employee acceptance, which shows how important it is to use AI-driven performance reviews in a fair and honest way [28].

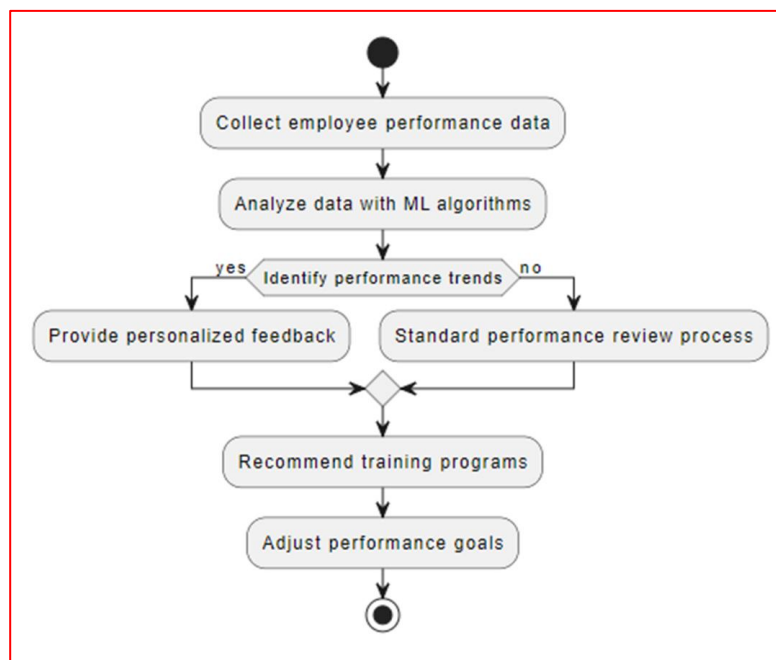
### B. Trends in performance appraisal practices across industries:

The chosen studies show some important trends in how companies evaluate employees' work across many different types of businesses [33]. As AI and digital technologies improve, there is a clear trend toward performance management methods that are more flexible

and based on data. AI-powered data tools, performance graphs, and predictive modeling methods are being used more and more by businesses to rate staff performance, spot trends, and make smart choices. Additionally, constant feedback and performance reviews that focus on growth are becoming more important. Instead of annual reviews and forced scoring systems, more flexible and customizable methods are being used that put an emphasis on ongoing teaching, communication, and skill development. AI technologies are very important for constant input because they give managers and workers real-time views and suggestions. Also, there is a movement toward connecting employee performance data more with business results and company goals. Performance reviews are becoming more closely linked to strategic goals and key performance indicators. This [22] lets companies see how well employees are doing in relation to the company's overall goals. Performance review tools that are powered by AI help companies keep track of their progress toward goals, find places where they can improve, and make the best use of their resources to get the best results in terms of performance.

### C. Application of AI in telecom industry performance appraisal:

A lot of companies in the telecom business use AI [14] to evaluate employees because the industry depends so much on technology, data, and contacts with customers. According to the chosen studies, telecom businesses are using AI technologies to make the processes of evaluating employees more accurate, quick, and fair. AI-powered analytics tools are being used to look at feedback from employees, network performance measures, and customer data to figure out how well telecom workers are doing at their jobs. AI programs help managers judge each employee's performance, figure out what training they need, and take specific steps to make customers happier by finding patterns, trends, and signs of how they feel in meetings with customers. Performance review systems that are run by AI also help with ongoing feedback and growth by giving workers real-time insights and unique suggestions. AI technologies help telecom companies improve employee involvement, motivation, and skill development by keeping an eye on performance measures, finding areas where employees can improve, and creating personalized learning opportunities.



**Fig 3:** The ML role in performance Appraisal

#### D. Key findings regarding benefits and challenges:

The chosen studies show that using AI in performance reviews can have a number of important benefits, such as making the process more accurate, objective, and efficient. AI technologies help businesses handle repetitive jobs, look at huge amounts of data, and give employees and managers feedback in real time, which helps them make better decisions and manage their workers better. But the studies also show a number of problems and things that companies need to think about when they put in place AI-based performance review systems. Concerns about data protection, computer bias, and employee acceptance become very important, which shows how important it is to use AI technologies in an ethical and fair way. Also, the fact that AI algorithms are complicated and can have unexpected results shows how important it is to do a lot of testing, validation, and ongoing tracking to make sure that AI-driven performance reviews are reliable and fair. Overall, the results from the chosen studies give us useful information about how AI can be used in different types of businesses to improve how employees are evaluated, with a focus on the telecom industry. By pointing out important trends, problems, and chances, these studies help us learn more about how AI technologies can affect running a business, how well employees do their jobs, and how to make smart choices in the ever-changing world of telecommunications and beyond.

#### Challenges:

Using AI for performance reviews in the telecom business comes with a number of issues that need to be carefully dealt with to make sure it works and is fair:

- **Quality and availability of data:** AI systems depend on data sources to do correct research and make good decisions. Because there are so many and different types of data sources in the telecom business, it can be hard to get to high-quality and useful data like customer interactions, network performance measures, and staff comments. To avoid skewed or wrong results, it is very important to make sure that the data is correct, full, and consistent.
- **Algorithmic Bias:** AI programs may unintentionally reinforce or make worse biases that are already present in the data that was used for training. When it comes to performance reviews, biased algorithms could unfairly hurt some groups of workers because of their gender, race, or length of service. It's important to check for and fix algorithmic bias on a regular basis by choosing the right data, making sure that different types of people are represented in training data, and being open about how algorithms work.
- **Privacy and Ethical Issues:** Gathering and studying personal information for the purpose of performance reviews brings up privacy and moral issues. Employees may have good reasons to be worried about how their personal information is collected, stored, and used for review. To protect data protection and use AI in a responsible way, telecom businesses need to set clear rules and policies for how to handle data, get permission, and follow laws like GDPR (General Data Protection Regulation).



- **Acceptance and Trust from Employees:** Employees may not want AI-driven performance review systems because they are afraid of losing their jobs, losing control, or being treated unfairly. If you don't explain how AI systems work and how they affect performance reviews, it can hurt trust and employee happiness. To help people accept and believe AI technologies, it's important to communicate clearly, teach them, and include them in the planning and implementation processes.
- **Technical Difficulty and Knowledge:** Creating, installing, and managing AI-powered performance review systems need specific technical knowledge and tools. It might be hard for telecom companies to find and keep skilled data scientists, machine learning engineers, and AI experts. Also, combining AI technologies with current IT systems and infrastructure can be hard and take a lot of time. It needs careful planning and cooperation between departments.
- **Regulatory Compliance:** Telecom companies that work in places with a lot of rules must make sure that the way they use AI to evaluate employees' success is in line with the rules and laws that apply to their business. To stay out of trouble with the law and protect your image, you need to carefully follow the rules about data safety, fairness, openness, and responsibility.

To solve these problems, we need to think about them from all angles, including scientific, moral, legal, and operational ones. To use AI-driven performance reviews effectively while minimizing risks and increasing benefits, telecom companies need to put money into strong data control frameworks, ethical AI standards, employee training programs, and partner engagement efforts.

## 5. Discussion

### A. Implications of AI-driven performance appraisal in the telecom sector

Using AI to evaluate employee success in the telecom industry will have big effects on how the company is run, how well employees do their jobs, and how happy customers are. By using AI technologies, telecom companies can make performance reviews more accurate, objective, and efficient. This helps them make better decisions and handle their employees better. One of the most important effects of AI-driven performance reviews is that they make it possible to give workers feedback and specific suggestions in real time. AI programs can look at a lot of different kinds of data, like contacts with customers, network performance measures, and feedback from employees, to find patterns, trends, and places where things could be better. AI-driven performance review systems help workers improve their skills, efficiency, and job happiness by giving them personalized learning chances and developmental interventions. AI technologies also help telecom companies make sure that their performance reviews are in line with their business goals and objectives. AI-powered performance review tools help managers see how employees' work affects the success of the company by keeping track of key performance factors and strategic goals. This unity helps people make better decisions, allocate resources more wisely, and plan strategically, which leads to better company success and a competitive edge. Using AI to evaluate employees' work can also make customers happier and more loyal by making the service given by telecom workers better. By looking at how customers connect with each other and mood signs, AI systems help managers rate each employee's performance, figure out what training they need, and take specific steps to meet customers' concerns and preferences. Focusing on performance evaluations that are centered around the customer improves the overall customer experience and boosts the brand's image in the very competitive telecom market.

**Table 2:** Parameters for comprehensive framework for assessing employee contributions and fostering continuous improvement within telecom organizations

Parameter	Relevance to AI	Details	% of Appraisal to Employee
Call Handling Time	Automation of Call Analysis	AI algorithms can analyze call data to assess handling efficiency and identify areas for improvement.	15%
Customer Satisfaction	Sentiment Analysis	AI-powered sentiment analysis of customer feedback to gauge satisfaction levels and trends.	20%

Network Performance	Predictive Analytics	AI models predict network performance metrics, helping to proactively address potential issues and improve reliability.	12%
Ticket Resolution Time	Automated Ticket Prioritization	AI systems prioritize support tickets based on urgency and complexity, optimizing resolution times.	15%
Sales Performance	Sales Forecasting	AI algorithms analyze sales data to forecast future performance and identify sales opportunities.	18%
Technical Competence	Skills Assessment	AI-driven assessments evaluate employees' technical skills and knowledge, identifying training needs.	10%
Communication Skills	Natural Language Processing (NLP)	NLP tools analyze communication patterns and provide feedback on language clarity, empathy, and effectiveness.	5%
Problem-Solving Abilities	Cognitive Computing	AI systems simulate problem-solving scenarios and assess employees' problem-solving capabilities.	7%
Adaptability	Learning Analytics	AI-driven learning analytics track employees' adaptability to new technologies and provide personalized learning recommendations.	8%
Team Collaboration	Collaboration Analytics	AI tools analyze collaboration patterns within teams and identify opportunities to enhance teamwork and communication.	10%

### B. Comparison with traditional appraisal methods:

AI-driven ways to performance reviews have many benefits over traditional ones, such as being more accurate, objective, and efficient. Old ways of doing things, like yearly reviews and forced ranking systems, often have problems like being biased, subjective, and out of date. AI-driven performance evaluation systems, on the other hand, use machine learning algorithms, natural language processing, and prediction analytics to look at a lot of data, give input in real time, and find patterns and trends. Also, AI-driven performance reviews replace the rigid and rare nature of traditional methods with constant feedback and development-

oriented performance management. AI-driven systems give workers the power to take charge of their own growth and add to the success of the company by giving them unique suggestions and chances to learn. However, performance reviews that are based on AI also come with problems and issues that need to be dealt with. Concerns about data protection, computer bias, and employee acceptance become very important, which shows how important it is to use AI technologies in an ethical and fair way. Because AI algorithms are so complicated and can have unexpected effects, they need to be rigorously validated, tested, and constantly watched to make sure they are reliable and fair.

**Table 3:** Various Parameters Commonly Used in Industry Performance Appraisal Processes

Parameters	Description
Key Performance Indicators	Quantifiable metrics used to measure individual or team performance, such as sales targets, customer satisfaction scores, or productivity levels.
Job Responsibilities	Clear delineation of roles, duties, and responsibilities expected from employees,

	providing a basis for performance evaluation.
Competencies	Behavioral or technical skills and attributes required for job success, including communication skills, problem-solving abilities, and industry-specific knowledge.
Quality of Work	Evaluation of the accuracy, thoroughness, and effectiveness of work performed by employees, including attention to detail and adherence to standards.
Customer Feedback	Input from customers or clients regarding the quality of service or products provided, reflecting employee performance and satisfaction levels.
Team Collaboration	Assessment of the ability of employees to work effectively with colleagues, contributes to team goals, and communicates collaboratively.
Innovation and Creativity	Recognition of employees' contributions to innovation, creativity, and problem-solving, fostering a culture of continuous improvement and forward-thinking.
Leadership and Management	Evaluation of leadership qualities, including the ability to motivate, inspire, and guide teams, as well as effective decision-making and conflict resolution skills.
Adaptability	Assessment of employees' flexibility and ability to adapt to changing circumstances, technologies, and work environments.
Professional Development	Consideration of employees' efforts and progress in acquiring new skills, knowledge, and qualifications relevant to their role and career advancement.

### C. Addressing challenges and mitigating risks:

To deal with the problems and lower the risks that come with using AI to evaluate employees' work, telecom businesses must put an emphasis on using AI in a fair and responsible way. In order to make sure that AI-driven systems are designed and used in a way that is open, fair, and accountable, this means setting up clear rules, policies, and control structures. Also, telecom businesses need to spend money on data protection and security steps to keep customer and staff data safe from people who shouldn't have access to it or who might use it in the wrong way. Strong data governance frameworks, security methods, and access rules can help lower risks and keep private data safe. Concerns about computer bias and sexism must also be addressed by companies by taking steps to find, reduce, and stop bias in AI systems. This could mean giving data scientists and AI writers training in diversity and inclusion, as well as checking and auditing AI models on a routine basis to find and fix flaws.

### D. Future directions

In the coming years, study and practice in AI-driven performance reviews should center on a few main areas. First, more research needs to be done on how AI technologies affect how engaged, motivated, and happy employees are with their jobs. Understanding how AI-driven performance reviews affect how employees feel and act can help with planning ways to make the company more effective and improve the health and

happiness of its workers. Second, more study should be done on how AI can help performance management be more flexible and adaptable to changing market conditions and business needs. Companies can be more flexible and strong in times of uncertainty by using AI to keep an eye on performance in real time, spot new trends, and change their strategies to fit them. In the future, researchers should also look into how AI-driven performance reviews might help organizations' diversity, fairness, and inclusion efforts. Companies can make the workplace more fair and helpful for everyone by using AI tools to reduce bias, encourage fairness, and encourage everyone to be involved in decision-making. The use of AI to evaluate employees' work is a huge chance for the telecom industry to make organizations more efficient, handle workers better, and make customers happier. Telecom businesses can use AI technologies to drive innovation, competitiveness, and long-term growth in the constantly changing world of telecommunications by solving obstacles and adopting best practices for AI adoption.

## 6. Conclusion

The telecom industry faces both big possibilities and problems when it comes to using artificial intelligence (AI) in performance reviews. Using AI-driven methods could greatly improve the accuracy, fairness, and speed of performance review processes, which would eventually lead to greater business success and happier customers. With the help of AI technologies, telecom

companies can give workers real-time feedback, unique suggestions, and chances to keep learning, which helps them do their jobs well and help the company reach its goals. Also, telecom companies can match performance management with business goals, improve staff management, and make better decisions with AI-driven performance review practices. But using AI in performance reviews comes with problems like data protection, computer bias, and getting employees on board. These problems need to be fixed with ethical and responsible AI control frameworks. Going forward, more study and practice in AI-driven performance reviews should look into how AI affects employee involvement, flexibility, and diversity, as well as how to deal with problems and lower the risks that comes with using AI. Overall, the telecom industry can drive innovation, competitiveness, and long-term growth in a world that is becoming more dynamic and competitive by adopting performance review methods that are powered by AI.

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